

## OVERVIEW

At Miller Thomson, our healthcare infrastructure lawyers provide advice to the public and private sectors for major public infrastructure projects during all stages including:

- Project model development
- Procurement
- Contract development
- Project financing
- Project implementation

We understand the challenges and opportunities facing the health industry in Canada, North America and globally and our national team has the depth and breadth to offer a complete range of services to assist clients in the healthcare industry.

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HEALTHCARE  
INFRASTRUCTURE  
PRACTICE GROUP

**MILLER  
THOMSON** LLP

Barristers & Solicitors  
Patent & Trade-Mark Agents

## OUR APPROACH

Miller Thomson has developed a health industry focused infrastructure practice group whose purpose is to provide the integrated services of our firm for any infrastructure project, be it simple or complex. Our group is able to assess the nature of the project, the abilities of our client to manage it and the potential risks and benefits associated with the transaction, whether it be conventionally financed or financed through alternative financing models. Working with our clients, we have the experience to assist with the development of a project model that is suited to the client's goals and objectives, experience and tolerance for risk. We work with our clients, and their advisors, to develop the appropriate project framework, and within that framework, the legal, business and regulatory solutions required to move the project from concept to reality. We are acutely aware of the unique regulatory environment within which the health industry operates. We make available to each client our in-depth health industry knowledge and experience to assist our client to reach their project goals."

## OUR GROUP

Our health industry practice group goes beyond legal services to include the expertise of the Miltom Consulting Health Services Division. This enables our practitioners to ensure that our advice and counsel to our clients is both effective and practical within the context of the health industry." Our integrated service delivery team is unparalleled in Canada and brings to bear the full complement of our firm's legal and business resources as needed. The Healthcare Infrastructure Practice Group is made up of lawyers trained and experienced in a broad range of legal disciplines - business and commercial, corporate, tax, regulatory, construction, real estate and development, environmental, labour, securities and financial services. Our Miltom consultants complement

and enhance our legal skills with expertise in areas of clinical service modeling, best practice, risk management, health administration and senior management.

## OUR EXPERTISE

Our health lawyers have extensive alternative finance experience and contacts. This enables them to offer timely, practical and cost-effective advice in line with accepted industry regulations and protocols. Our Healthcare Infrastructure Practice Group can provide dedicated and ancillary legal support for major capital projects both conventionally funded and — including:

- Risk management and Allocation
- Real estate
- Project model review and development
- Contract development
- Proposed planning and evaluation
- Design and construction
- Labour relations and employment
- Financing
- Fundraising
- Charities and foundations
- Taxation
- Technology
- Intellectual property
- Corporate and commercial law

## OTHER SERVICES

Our health lawyers and consultants offer a complement of additional services to assist clients with related issues that often surface during infrastructure change. These include:

- Hospital governance
- Operations and reorganizations including policy development
- Regulatory compliance
- Directors and officers duties and liabilities
- Physician privileges
- Medicine
- Advocacy
- Government relations

To discuss our specific experience and expertise, please contact:

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